



Tuesday, April 23, 2024
Rocketship Public Schools Audit Committee (2023-24 Q4)

Meeting Time: 10:30am

Public Comment: Members of the public can make comment on off-agenda items at the start of the meeting, and on agenda items immediately preceding the board's discussion of each item. You will be recognized once the public comment time begins, and be permitted to make comment for a duration of up to 3 minutes.

Meeting Location: 2001 Gateway Place, Suite 230E San Jose, CA 95110

Teleconference locations:

683 Sylvandale Ave, San Jose, CA 95111

1700 Cavallo Rd, Antioch, CA 94509

2351 Olivera Rd, Concord, CA 94520

909 Roosevelt Ave, Redwood City, CA 94061

311 Plus Park Blvd Suite 130, Nashville, TN 37217

2803 Roullier Road, Ronan, MT 59864

222 N Wolfe Rd, Sunnyvale, CA 94085

1877 Camino A Los Cerros, Menlo Park, CA 94025

185 Spur Ridge Court, Healdsburg CA 95448

1. Opening Items

A. Call to order

B. Public comment on off-agenda items

2. Consent Items

A. Approve minutes from February 12, 2024 Audit Committee meeting

3. Agenda Items

A. Review and approve the revised scope of work from CliftonLarsonAllen (CLA) for the FY24 Audit

4. Adjourn

THE ORDER OF BUSINESS AND TIMINGS MAY BE CHANGED WITHOUT NOTICE: Notice is hereby given that the order of consideration of matters on this agenda may be changed without prior notice, provided that the Board takes action to effectuate such change.

REASONABLE ACCOMMODATION WILL BE PROVIDED FOR ANY INDIVIDUAL WITH A DISABILITY: Pursuant to the Rehabilitation Act of 1973 and the Americans with Disabilities Act of 1990, any individual with a disability who requires reasonable accommodation to attend or participate in this meeting may request assistance by contacting us at compliance@rsed.org.

SPANISH & VIETNAMESE TRANSLATION: If you need Spanish or Vietnamese audio translation in order to access the Rocketship Board meeting, please send a request to compliance@rsed.org at least 24 hours before the start of the meeting. If you would like to make a public comment in Spanish or Vietnamese and would like us to translate to English for the Board, please send a request to compliance@rsed.org at least 24 hours before the start of the meeting.

Si necesita traducción de audio al español para acceder a la reunión de la Mesa Directiva de Rocketship, envíe una solicitud a compliance@rsed.org por lo menos 24 horas antes del inicio de la reunión.

Si desea hacer un comentario público en español y desea que lo traduzcamos al inglés para la Mesa Directiva, envíe una solicitud a compliance@rsed.org por lo menos 24 horas antes del inicio de la reunión.

Rocketship Public Schools Audit Committee (2023-24 Q3) (Monday, February 12, 2024)

Generated by Cristina Vasquez on Tuesday, February 13, 2024

1. Opening Items**A. Call to order**

At 2:01pm, Ms. Miller took roll call. With a quorum of committee members present, Ms. Miller called the meeting to order.

Present: Louis Jordan, Greg Stanger, Courtney Shenberg, Julie Miller

Absent: Matt Red (advisor)

B. Public comment on off-agenda items

At 2:02pm, Ms. Miller called for public comment on off-agenda items. No comments from the public were made.

2. Consent Items**A. Approve minutes from December 4, 2023 Audit Committee meeting**

At 2:03pm, a motion to approve consent items was made by Mr. Jordan, seconded by Mr. Stanger, and carried unanimously by roll call vote.

Y: Louis Jordan, Greg Stanger, Courtney Shenberg, Julie Miller

N: --

Abstain: --

3. Agenda Items**A. Audit Update**

At 2:04pm, the committee discussed agenda item 3(A). No action was taken.

B. Recommend to the Rocketship Public Schools Board of Directors approval of CliftonLarsonAllen (CLA) as auditor for the fiscal year 2023-2024

At 2:20pm, the committee discussed agenda item 3(B).

At 2:23pm, a motion to recommend approval of CliftonLarsonAllen (CLA) as auditor for the fiscal year 2023-2024 to the Rocketship Public Schools Board of Directors was made by Mr. Stanger, seconded by Mr. Jordan, and carried unanimously by roll call vote.

Y: Louis Jordan, Greg Stanger, Courtney Shenberg, Julie Miller

N: --

Abstain: --

5. Adjourn

At 2:24pm, a motion to adjourn the meeting was made by Mr. Jordan, seconded by Ms. Stanger, and carried unanimously by roll call vote.

Y: Louis Jordan, Greg Stanger, Courtney Shenberg, Julie Miller

N: --

Abstain: --

Q4 Rocketship Audit Committee Meeting

April 23, 2024



Agenda

1. Opening Items

A. Call to order

B. Public comment on off-agenda items

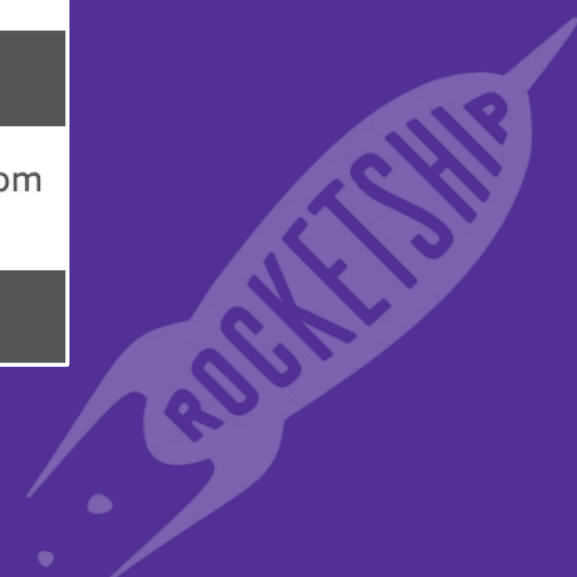
2. Consent Items

A. Approve minutes from February 12, 2024 Audit Committee meeting

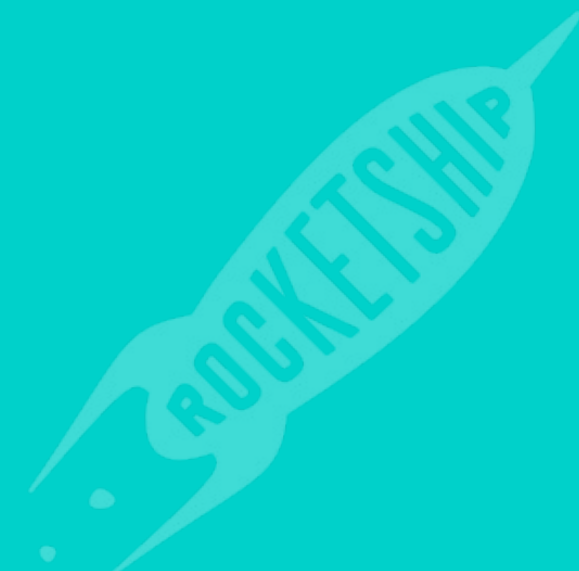
3. Agenda Items

A. Review and approve the revised scope of work from CliftonLarsonAllen (CLA) for the FY24 Audit

4. Adjourn

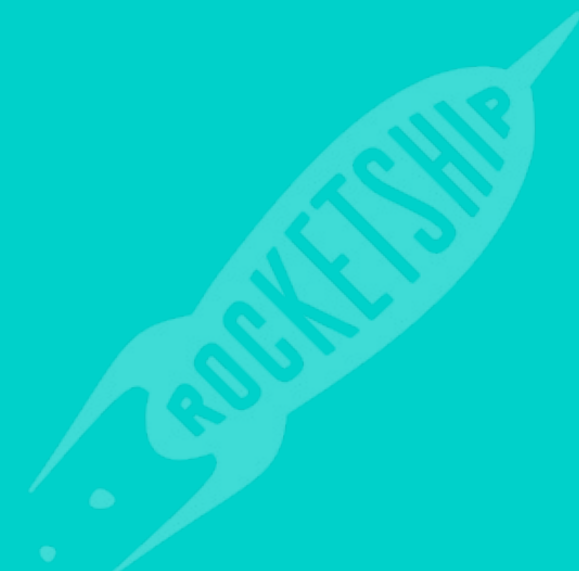


Public Comment



Review and approve the revised scope of work from CliftonLarsonAllen (CLA) for the FY24 Audit:

FY24 Audit Engagement Review



FY24 Audit Contract Background

- In March, the board approved an audit engagement with CLA for California audit services. This was an initial step which was required by CDE by 3/31.
- At that time, we were working with CLA, the Milwaukee and DC boards to assess the feasibility of consolidating all RSED audits under CLA as opposed to using three separate auditors.
- Our goal was to ensure that CLA had the local expertise and corporate capacity to fulfill this role as well as the ability to structure the engagement in a manner that increased efficiency on both sides, provided a higher quality of service than we were currently receiving in our other regions, and decreased price.
- Over the last two months, we have worked with CLA, Julie and Louis to ensure that this path forward is right for Rocketship.
- This is a one-year engagement and we will let an RFP for the same national scope of work in the summer/fall.



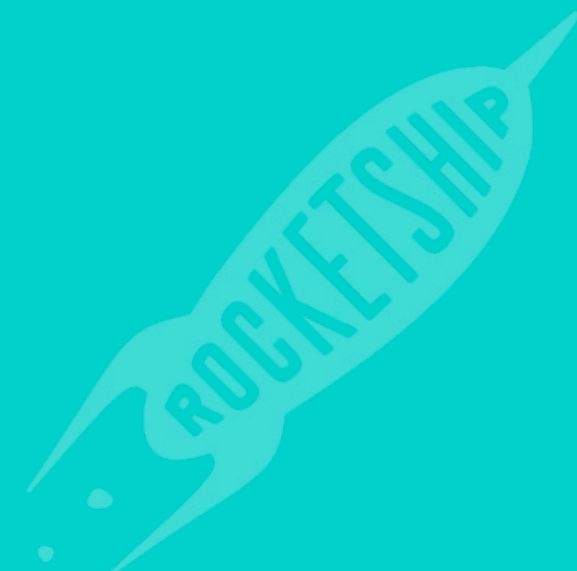
FY24 Audit Proposal

- CLA has put a strong team together to provide audit services in each region under a single MSA.
- Our current partners, Derrick DeBruyne and Marlen Gomez will manage the CA, Launchpad and TN audits directly and will coordinate with partners and their teams in DC and Milwaukee.
- Each state has unique audit requirements, compliance audits and/or state single audits which make it necessary to local expertise. The DC and Milwaukee teams include leaders with charter school audit experience.
- We will be able to consolidate our single audits for CA, WI and TN into a national single audit will will greatly reduce the level of effort for the Rocketship team. The DC authorizer will continue to require a stand alone single audit.



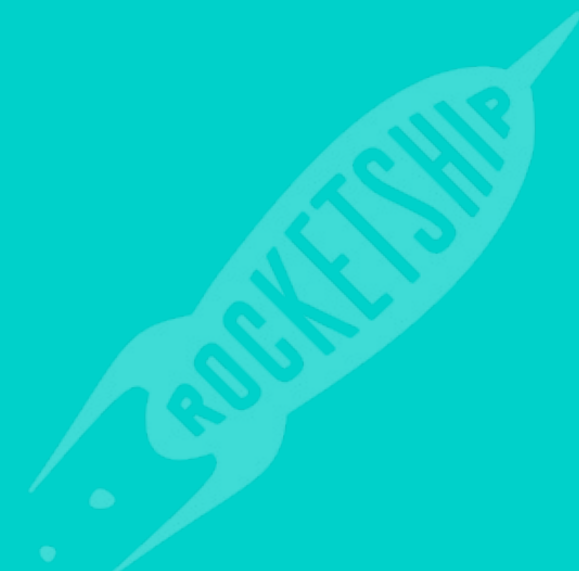
Review and approve the revised scope of work from CliftonLarsonAllen (CLA) for the FY24 Audit:

CLA Presentation



Review and approve the revised scope of work from CliftonLarsonAllen (CLA) for the FY24 Audit:

Pricing Comparison



FY24 Audit Proposal

The CLA FY24 proposal for FY24 totals \$258K as compared to \$240K in 2023.

The FY24 proposal includes two new standards/programs totaling \$20K in additional expense.

Generally, CLA is inflating prices 5%-15% in FY24.

When the cost of the new audit standards/programs and the price is adjusted for inflation, a true comparison of FY24 to FY23 shows a decrease in fees of \$15K.

Audit Engagement Pricing Comparison

	FY23	FY24	New Audit Standards	FY24 Less New Audit Standards	Apples to Apples Change	Standard 5% Inflation of FY23	Inflation Adjusted Change
DC	40,500	42,110		42,110	1,610	42,525	(415)
MKE	21,700	25,730		25,730	4,030	22,785	2,945
TN	20,000	23,630		23,630	3,630	21,000	2,630
CA/Consolidated	121,278	136,970	20,423	116,548	(4,731)	127,342	(10,794)
LDC	36,645	29,560		29,560	(7,085)	38,477	(8,917)
Total	240,123	258,000	20,423	237,578	(2,546)	252,129	(14,552)

At the March 6, 2024 Rocketship Public Schools Board of Directors meeting, the Board delegated authority to the Rocketship Audit Committee to amend the CLA 2023-24 Audit Engagement Letters/Statement of Work.

Audit Committee Approval:

Review and approve the revised scope of work from CliftonLarsonAllen (CLA) for the FY24 Audit

ROCKETSHIP
PUBLIC SCHOOLS





March 11, 2024

Proposal to provide professional
audit and tax services to:

Rocketship Education, Rocketship Education Wisconsin, Rocketship Education D.C., and Launchpad Development Company

Prepared by:

Derrick DeBruyne, CPA, Principal
Derrick.debruyne@claconnect.com
Direct 626-387-8211

[CLAconnect.com](https://claconnect.com)

CPAS | CONSULTANTS | WEALTH ADVISORS

CLA (CliftonLarsonAllen LLP) is an independent network member of CLA Global. See [CLAglobal.com/disclaimer](https://claglobal.com/disclaimer).
Investment advisory services are offered through CliftonLarsonAllen Wealth Advisors, LLC, an SEC-registered investment advisor.





March 11, 2024

Rocketship Education, Rocketship Education Wisconsin,
Rocketship Education D.C., and Launchpad Development Company
Attn: Matthew Shaw
350 Twin Dolphin Drive #109
Redwood City, CA 94065
Email: mshaw@rsed.org

Dear Mr. Shaw,

Thank you for inviting us to propose. We look forward to the opportunity to provide services to Rocketship Education, Rocketship Education Wisconsin, Rocketship Education D.C., and Launchpad Development Company (RSEA).

At CLA, we exist to create opportunities for our clients, our people, and our communities. The advice you receive — whether delivered through financial statement services, preparation of tax returns, or advisory services — will be shared with these goals in mind: reducing risk, enhancing value, identifying actionable industry insights, strengthening compliance, and helping you meet your mission well into the future.

We believe that by getting to know you well, we'll be in a better position to help you. We start with a conversation, ask questions that matter, and listen. Because we're industry specialized, you'll find innovative advice that is clear and actionable, without having to train our team members on the nuances of your industry. We call it the CLA promise, and it's expressed in the values that drive our behavior: curious, collaborative, transparent, inclusive, and reliable. It's simply how we do business.

We want to serve you and we have the qualifications to deliver quality, timely work. Throughout this proposal, we take you on a journey outlining how we'll work together and the value you can come to appreciate when we exceed expectations.

Please contact me if I can provide additional information on our firm or our proposal.

Sincerely,

CliftonLarsonAllen LLP

A handwritten signature in black ink, appearing to read "Derrick DeBruyne". The signature is fluid and cursive, with a long horizontal stroke at the end.

Derrick DeBruyne, CPA
Principal
626-387-8211
Derrick.debruyne@claconnect.com

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Executive Summary

You deserve to work with people whose values match your own. Our values drive our behavior and lead to service delivery that exceeds expectations and provides you with the [CLA client experience](#).

What does that mean? It means you'll work with a team with the resources to support the whole of your organization. You can count on industry specialized professionals who bring ideas and strategies that are relevant and actionable. Quite simply, you'll encounter value beyond the expected.

We put relationships first. Our family culture is at the center of our success, and we invite different beliefs and perspectives to the table, so we can truly know and help our clients, our communities, and each other. Here's what you can experience.



Your time is valuable: We know how to deliver quality, timely work and we take care of the details so you can focus on what really matters: the important decisions that drive your success.



Understanding Your Industry

Nonprofit experience

Go beyond financial reporting and regulatory compliance to develop a comprehensive, mission-driven strategy that impacts your organization from top to bottom. CLA has the broad experience needed to help strengthen and guide your organization, addressing what matters most to you:

- Complying with complicated financial reporting and regulatory requirements
- Identifying and prioritizing new revenue streams
- Identifying, managing, and mitigating risks
- Protecting against threats to data, privacy, and system security

With one of the largest nonprofit practices in the country and decades in the nonprofit sector, our committed nonprofit team can help you develop strategies rooted in sound business fundamentals, strengthen communication between staff and boards, and sharpen overall execution. We believe that helping nonprofits succeed means stronger and more vibrant communities for us all.



Charter school experience

CLA understands that educators and administrators like those in RSEA, value innovation and creative thinking in the pursuit of your goals; so does CLA.

Our professionals have been serving and learning from charter schools since the first authorizing laws were passed in 1991. We combine this deep understanding of today's educational environment with more than 50 years of finance and operational experience, bringing a fresh perspective to the challenges you face every day. CLA's Government Practice has professionals that serve as charter school practitioners that can help you master the business end of your work so you can advance your efforts on what matters most — your students. We understand RSEA's concerns are:

- Limited resources with a need for specialized skills and experience
- Managing to varying funding formulas
- Managing increasing costs, including health care, aging buildings, and technology upgrades
- Complying with financial reporting and regulatory requirements
- Protecting against threats to data, privacy, and system security
- Finding new ways to operate more effectively and efficiently
- Managing operations and budgets on insufficient per-pupil subsidies

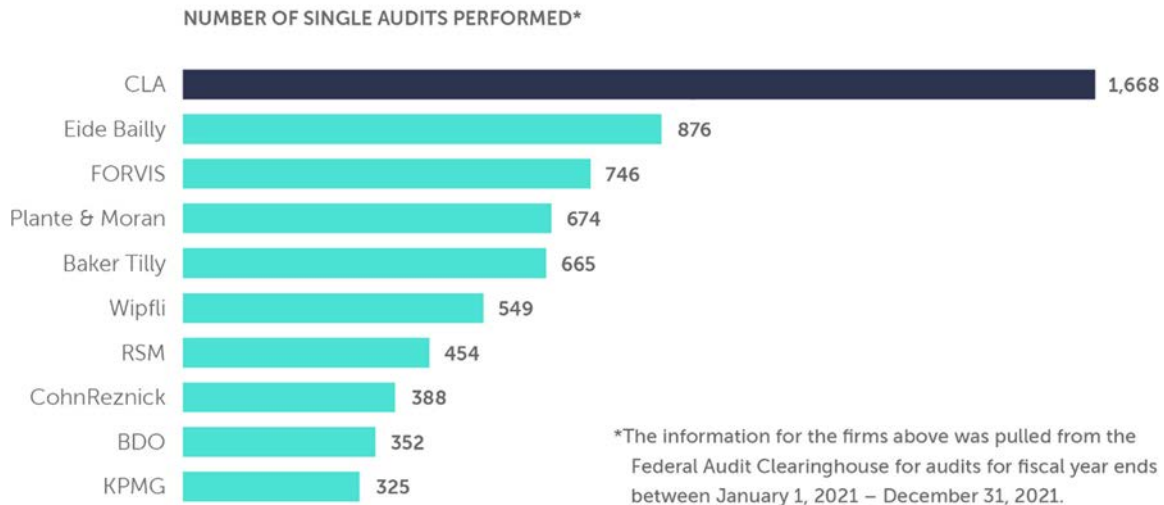
CLA helps by providing:

- Audit, review, and compilation of financial statements
- Tax planning and compliance
- Business operations solutions for accounting and fiscal departments
- Strategic and financial consulting
- Information security
- Internal audit
- Risk assessments
- Employee benefit plan consulting and administration
- Executive search
- Training and educational seminars
- Financial statements
- Budget development and management
- Cloud-based financial system design and implementation

Single audit experience

CLA performs the largest number of single audits in the United States

We audited nearly \$278 billion dollars in federal funds in 2021. The chart below illustrates CLA's experience in serving organizations that receive federal funds and demonstrates our firm's dedication to serving the government and nonprofit industry.



It is more important than ever to find qualified auditors who have significant experience with federal grants specific to RSEA and can enhance the quality of RSEA's single audit. Therefore, the single audit will be performed by a team of individuals who are managed by personnel who specialize in single audits in accordance with OMB's Uniform Guidance and who can offer both knowledge and quality for RSEA. As part of our quality control process, the single audit will be reviewed by a firm Designated Single Audit Reviewer.

You'll need an audit firm experienced in performing single audits and a familiarity with the specific programs in which you are involved and will benefit from CLA's experience in this area.

Single Audit Resource Center (SARC) Award

CLA received the [Single Audit Resource Center \(SARC\) Award](#) for Excellence in Knowledge, Value, and Overall Client Satisfaction. SARC's award recognizes audit firms that provide an outstanding service to their clients based on feedback received from an independent survey.



The survey queried more than 10,000 nonprofit and government entities about the knowledge of their auditors, the value of their service, and overall satisfaction with their 2021 fiscal year-end audit. The SARC award demonstrates CLA's dedication to serving the government and nonprofit industry and maintaining the most stringent regulatory requirements in those sectors.

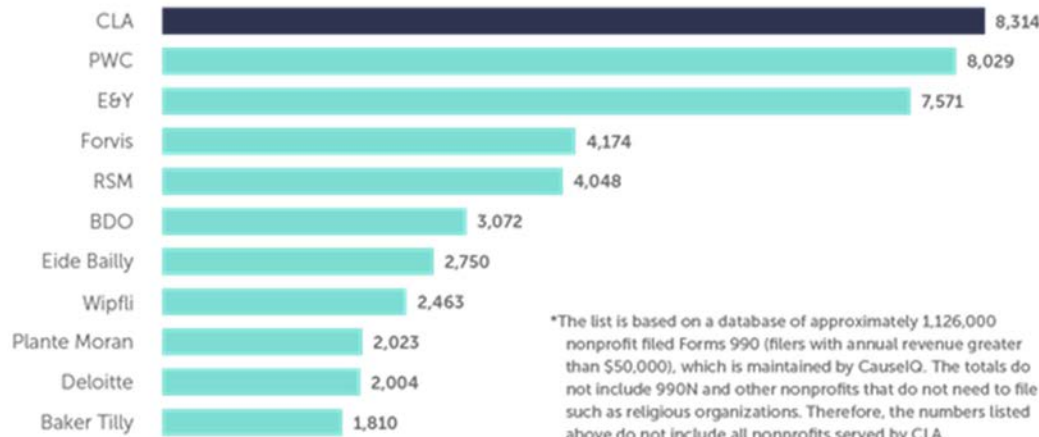


Nonprofit tax experience

CLA prepares more 990s than most of the top ten U.S. firms (see graph below). Such extensive involvement with 990s, 990-T, state tax returns, and required schedules allows our industry professionals to develop valuable knowledge of the nonprofit community's specific accounting and tax needs. We take perspectives and insights we've gained from our experience and share them with our tax-exempt clients to keep them aware of potential tax issues throughout the entire year.



CPA FIRM RANKING OF NONPROFITS SERVED NATIONWIDE*



Deep industry connections

CLA's role in industry education as a thought leader and industry speaker means you can gain insight into what changes might be ahead for your field. CLA hosts nationally sponsored trade events, and our team of nonprofit professionals is sought after, both as educators and as experienced speakers who are invited to speak and teach at major professional events by leading trade associations.

CLA's assurance and advisory principals are national leaders on several standard-setting bodies. Several have assisted with the writing of the American Institute of Certified Public Accountants (AICPA) practice and audit guides specifically for nonprofit organizations, chaired technical boards, and led state CPA organizations. Many of our professionals gather client thoughts and submit responses to the Financial Accounting Standards Board (FASB). As participants in these state and national standard-setting bodies, our professionals are on the cutting edge of new developments that affect you. Our work in these emerging areas gives you an advantage in planning ahead. CLA is a sponsor of the California Charter School Association and speakers at the Charter Schools Development Center.

Insight to strengthen your nonprofit

When you're ready to go beyond the numbers to find value-added strategies, we offer resources to help you respond to challenges and opportunities including:

- [National webinars](#) — Offer complimentary professional development opportunities for your team.
- [Innovation in nonprofit finance blog](#) — Multiply your mission success and move the sector forward with fresh ideas and insights including innovative strategies in accounting, finance, tax, and technology.
- [Articles and white papers](#) — Stay current on industry information as issues arise.

Curious: *We care, we listen, we get to know you.*



Support at every turn

With [dedicated services specific to nonprofits](#), you have access to guidance on all aspects of your organization.

- [Audit, review, and compilation of financial statements](#)
- [CLA 990 ExchangeSM](#)
- [Cybersecurity](#)
- [Employee benefit plan audit, tax, and consulting](#)
- [Enterprise risk management](#)
- [Business Opportunity Assessment](#)
- [Forensic accounting and fraud investigation](#)
- [Fraud risk management](#)
- [Grant compliance](#)
- [Institutional investment](#)
- [Operational improvement](#)
- [Outsourced accounting](#)
- [Strategic and financial consulting](#)
- [Talent solutions](#)
- [Tax planning and compliance](#)
- [Training and educational seminars](#)
- [Unrelated business income \(UBI\) tax planning](#)
- [Web-based accounting systems](#)



Services Approach

The CLA seamless assurance advantage (SAA)

SAA is an innovative approach to auditing that utilizes leading technologies, analytics, and audit methods to help solve client problems and create a seamless experience.



A different approach

SAA is unlike any conventional audit process. SAA does not depend on physical location. It reduces the time our professionals spend on site, creates fewer disruptions, enables more efficient use of resources (yours and ours), and allows for more impactful interactions with your people.

“The CLA Seamless Assurance Advantage is a creative solution that was mutually beneficial ... and was a more efficient use of both parties’ time and resources.”

-JOE KELLEY, CFO AND TREASURER, LIFESPIRE OF VIRGINIA



Insights through analytics

CLA uses strategic data analysis to examine whole data sets to gain a deeper understanding of your organization. Insights that were once impossible can now come into focus to help you measure performance, enhance strategic decision making, and understand your competitive opportunities.

“The CLA Seamless Assurance Advantage is a game changer.”

-WAYNE ATKINS, SENIOR DIRECTOR, FINANCE, RV INDUSTRY ASSOCIATION



Effective technology

CLA embraces technologies that help solve client problems and create a seamless experience. Assurance Information Exchange (AIE) is a web-based application developed by CLA to digitally request and obtain audit documents through a secure and efficient online portal.

“With the AIE and the new audit procedures put in place by CLA, this year’s audit was very smooth and effortless.”

-DOUG STEWART, PELLA, ASSISTANT GENERAL MANAGER AND CFO, COOPERATIVE ELECTRIC



Tax planning and compliance

Virtually every business decision has a tax consequence. Working with a tax professional year-round allows you to make informed decisions to help keep more of your hard earned resources.

And your time is valuable, so we approach our work with innovative solutions in mind, continually rolling out tools to make smart use of data — and make life easier for you. When it comes to the tax process, our “CLA 990 Exchange” for nonprofits and “Data 2 Opportunities” efficiently address compliance and focus our work together on relevant actionable insights.



Digital strategies

Leverage data and automation to help you power success. Digital strategy provides a road map for tomorrow and identifies actionable opportunities for your organization.

Properly harnessed, technology and data reveal deep insight to your organization. We can help you develop digital strategies to leverage trends, overcome challenges, and innovate for the future.

We help our clients put data to work to:

Improve revenue and expense forecasting	Reduce time to market
Improve strategic decision making	Reduce client acquisition costs
Improve jobsite and production line safety	Reduce equipment downtime
Improve cash flow	Reduce client churn
Streamline operational processes	Reduce fraud through automated anomaly detection
Increase employee retention and engagement	Reduce pricing volatility



Consulting and outsourcing

An organization that is strong across functional areas can turn business challenges into opportunity. As human resources compliance issues become increasingly complex, organizations need flexibility to expand and contract to meet rapidly changing business needs.

CLA can help you manage your day-to-day operations so you can focus on what you do best — operating a charter school. Whether you need a team to become an extension of yours or simply want resources to lean on, we have the experience to offer relevant guidance and services customized and scaled to your needs — even as those needs change.



Engagement Timeline

Count on clear communication and regular updates.

Proposed work plan

Per our discussions we have designed a plan that meets your needs and key deadlines. In our planning meeting, we will discuss this timeline with you in greater detail and adjust as appropriate.

Month	Rocketship Education & Launchpad Development Company	Nashville	Rocketship Education Wisconsin	Rocketship Education D.C. Public Charter School
April 2024	Planning meeting			
May/June 2024	Interim audit work begins	N/A	N/A	N/A
September 2024	Field audit work begins	Field audit work begins	Field audit work begins	Field audit work begins
October 2024			Draft reports	Draft reports
November 2024	Draft reports	Draft reports	Presentation to board/management	Presentation to board/management
November/December 2024	Presentation to RSEA			
Ongoing	Planning and update meetings			

Reliable: Look for us to respond in hours, not days. We strive to deliver service that exceeds your expectations.

Multi-Organization Efficiencies: We will use the same platform for all requests, make consistent requests throughout the process and gain efficiencies by centralizing tests of design of controls and other areas where possible. Our goal is to streamline our processes and increase efficiency.



Your Service Team Leaders

The true value in working with our team is your ability to develop a personal and professional relationship with leaders who understand your industry, challenges, and opportunities.

Your team will work directly with our team, with the full support of an entire CLA family behind it. Meet your service team leaders below and learn about the rest of the team in the appendix.



Derrick DeBruyne, CFE, CPA

Principal | Client Relationship Leader - California

“I am inspired by the work our charter school clients are doing in their communities to innovate and improve public education.”



Marlen Gomez, CPA

Principal | Client Relationship Leader - California

“I am motivated to empower the next generation of leaders in the community.”



Steve Johnson, CPA

Principal | Client Relationship Leader - Wisconsin

“I love learning about all the ways our clients help others.”



Robert “Bobby” Gauthier, CPA

Principal | Client Relationship Leader – Washington DC

“I believe in the power of education to transform lives, and it is an honor to have the opportunity to help our clients in their mission to make that meaningful impact in our communities.”



Kenneth (Kenny) Bokow, CPA

Director | Engagement Director – Washington DC

“Charter schools are at the forefront of innovation and change in education, and I am excited to be a part of that by working with charter school clients.”



Victoria Sprague, CPA

Director | Engagement Director – California

“I am passionate about building a community and helping others.”

Collaborative: Support from a responsive local team complemented by national resources. We consider the whole of your organization, bringing innovative teams to the table.



References

Our clients say it best. And their independent, authentic perspective is invaluable in learning about the experience you'll have when working with us. Here are similar clients in your industry that we have worked with.

California

KIPP Bay Area Schools dba KIPP: Public Schools Northern California	
Client Contact	Mahreez Berloui, Controller
Phone Number Email	510-381-2285 mahreez.berloui@kippnorcal.org
Address	1000 Broadway #460, Oakland, CA 94607
Services Provided	Audit, tax and consulting

Ednovate	
Client Contact	Kyle Goss, CFO
Phone Number Email	713-594-4483 kgoss@ednovate.org
Address	350 S Figueroa St. Ste 250, Los Angeles, CA 90071
Services Provided	Audit, tax and digital consulting

Washington DC

Two Rivers Public Charter School	
Client Contact	Gail Williams, COO
Phone Number Email	202-388-1360 gwilliams@tworiverspcs.org
Address	820 26 th Street NE, Washington, DC 20002
Services Provided	Audit and tax



Cesar Chavez Public Charter School	
Client Contact	Tiffany Fells, Business Operations Manager
Phone Number Email	202-398-2230 tiffany.fells@chavezschools.org
Address	3701 Hayes St NE, Washington, DC 20019
Services Provided	Audit and tax

Wisconsin

United Community Center	
Chater Schools	Bruce Guadalupe Community School & Acosta Middle School
Client Contact	Juan Ruiz, Deputy Director/CFO
Phone Number Email	414-384-3100 juan@unitedcc.org
Address	1028 South 9 th St, Milwaukee, WI 53204
Services Provided	Audit and tax

Transparent: We place honesty and integrity at the center of all communication. We welcome you to start an open and candid conversation with those who know us best.



Your Investment

Having upfront conversations builds relationships.

Throughout this proposal, you've seen the value we can provide your organization, helping you uncover revenue opportunities and put dollars in your pocket. While we are addressing your compliance needs, our insight and solutions also represent a return on your investment. Based on our understanding of your requirements, we propose the following fees:

Professional Services – Year Ended June 30, 2024	Rocketship Education Consolidated*	Nashville	Launchpad Development Company	Rocketship Education Wisconsin	Rocketship Education DC	Total
Audit Services (includes procedures for one major program under Uniform Guidance for Rocketship Education Consolidated and Rocketship Education DC) *	\$99,000	\$22,500	\$19,500	\$20,500	\$35,000	\$196,500
Implementation of the new risk auditing standards, which includes an increase in information technology testing	\$4,500					\$4,500
New CA compliance requirements for Arts, Music and Instructional Materials and ELO-P	\$14,950					\$14,950
Separate Reports – Rocketship Delta Prep	\$6,500					\$6,500
Data Collection Form SF-FAC and Single Audit Reporting Package	\$1,100				\$1,100	\$2,200
Informational Tax Return Services	\$4,400		\$5,000	\$4,000	\$4,000	\$17,400
Informational tax return – LDC Five LLC			\$2,600			\$2,600
Informational tax return - CA Form FTB 199 – per LLCs			\$1,050			\$1,050
Technology and client support fee (5%)	\$6,520	\$1,130	\$1,410	\$1,230	\$2,010	\$12,300
Total	\$136,970	\$23,630	\$29,560	\$25,730	\$42,110	\$258,000

* Rocketship Education Consolidated audit services amount includes \$15,000 of administrative combined charges for risk assessment and understanding of internal controls for all entities within the combined Rocketship Education and its Affiliates group. These may be allocated as determined by management.



Our estimated fee quote is designed with an understanding that:

- RSEA personnel will provide documents and information requested in a timely fashion.
- The operations of your organization do not change significantly and do not include any future acquisitions or significant changes in your business operations.
- There are not significant changes to the scope, including no significant changes in auditing, accounting, or reporting requirements.

The 5% technology and client support fee supports our continuous investment in technology and innovation to enhance your experience and protect your data.

We are committed to creating a long-standing relationship. If you have concerns about the fee structure, give us a call and let's discuss.

Transparent: *Clear, authentic communication and market-based fees.*



Firm Overview

It takes balance. With CLA by your side, you can find everything you need in one firm. Professionally or personally, big or small, we can help you discover opportunities and bring balance to get you where you want to go.



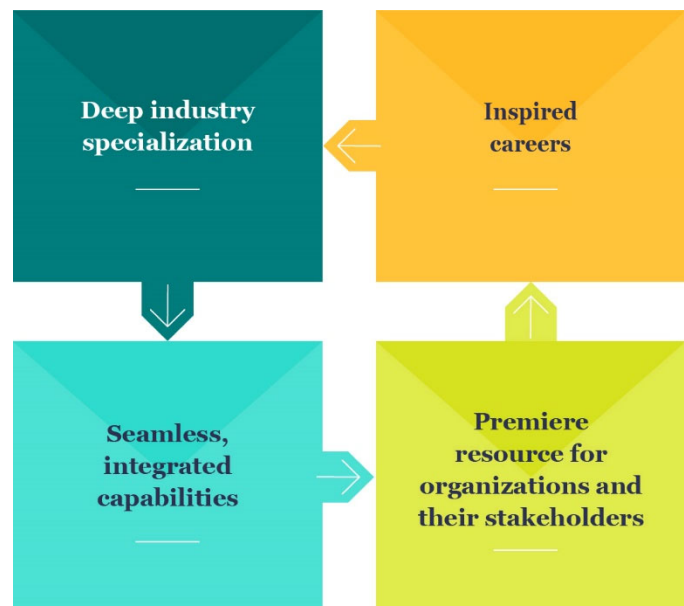
As a professional services firm, we exist to create opportunities ... for you, our people, and our communities through industry-focused wealth advisory, digital, audit, tax, consulting, and outsourcing services. We do this when we live the CLA Promise — a promise to know you and help you.

Opportunities for you

You'll find resources you would expect in the largest firms, with the personal touch of people who live and work in your community.

You'll access leaders and professionals in communities across the country, rather than from one central headquarters. We work together to look at your organization holistically, and then help you address challenges by offering support where you need it, from traditional audit and tax to outsourcing and wealth advisory.

As you navigate opportunities and challenges in a competitive and constantly changing environment, we'll embrace change, learn from it, and design processes to make interactions easier, more transparent, and seamless.



Opportunities for our people

At CLA, people find meaningful work in a fun, compelling, and energizing culture. Our people design their own customized careers through our inspired careers strategic advantage. In 2022 our total headcount was up a record-breaking 11% and we saw an incredible retention rate of 83%. Inspired by their careers, our family members develop client relationships that bring deeper knowledge and help you shine. We're one family, working together to create opportunities.

What's more, CLA is building a [diverse, inclusive, and equitable culture](#) that welcomes different beliefs and perspectives. We want to be representative of the communities we serve and foster an environment of inclusion and belonging, resulting in enhanced value for our clients, our communities, and each other.

Inclusive: *We embrace all voices and create opportunities by removing barriers and helping our people build inspired careers.*

Opportunities for our community

CLA's community impact team unifies the work and missions of our diversity, equity, and inclusion council and the CLA Foundation with a laser focus on advancing education, employment, and entrepreneurship within CLA and throughout our society.

Since 2015, our [CLA Foundation](#) has granted more than \$8 million from nominations made by and funds raised from CLA family members. Each grant recipient's work aligns with the foundation's mission to create career opportunities through education, employment, and entrepreneurship by connecting diverse networks inclusive of all genders and races, veterans, and the disability community.

Read more in CLA's annual [Promise Report](#).



Appendix

A. Your service team

Your team has the full support of the CLA family behind it. We look forward to building personal connections.





Derrick DeBruyne, CPA

CLA (CliftonLarsonAllen LLP)

Principal
Glendora, California

626-387-8211

derrick.debruyne@CLAconnect.com



Profile

Derrick has more than 20 years of experience in audits and taxation, single audits under Uniform Guidance, and fraud investigation. He specializes in planning, directing, and supervising audits of nonprofit entities, including charter schools, private colleges and universities, social service organizations, and foundations. Derrick consults with nonprofit organizations on a variety of accounting and tax related matters including obtaining IRS exempt tax status, budgeting, internal control, cash flows, endowment reporting, and charitable trust gift accounting. He also specializes in fraud investigations and serves clients as an interim controller, allowing them to leverage the cost of having a CPA advisor as part of their management team.

Technical experience

- Charter schools
- Nonprofit entities
- College foundations
- Private colleges and universities
- Commercial businesses

Education and professional involvement

- Bachelor of science in accounting from the University of La Verne
- Certified Public Accountant in the state of California
- Certified Fraud Examiner
- American Institute of Certified Public Accountants (AICPA), member
- California Society of Certified Public Accountants (CalCPA), member
 - Past President – Inland Empire Chapter
 - Leadership Institute Graduate
 - Former Member of State Council
 - Former Board Member
 - Former Chair – Inland Empire Financial Literacy Committee

Speaking engagements

- California Charter Schools Conference, *presenter*

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Marlen Gomez, CPA

CLA (CliftonLarsonAllen LLP)

Principal
Glendora, California

626-387-8232
marlen.gomez@CLAconnect.com



Profile

Marlen is a principal with more than 13 years of experience in audits and taxations, reviews and compilations and single audits under Uniform Guidance. She specializes in planning, directing and supervising audits of charter schools, foundations, and nonprofit entities. Marlen consults with nonprofit organizations on a variety of accounting and tax related matters. She brings both knowledge and experience to the engagements to which she is assigned.

Technical experience

- Charter schools
- Non-profit entities
- Form 990

Education and professional involvement

- Bachelor of science in accounting from University of La Verne
- Certified Public Accountant in the state of California
- American Institute of Certified Public Accountants (AICPA)
- California Society of Certified Public Accountants (CalCPA)
- Vistage

Speaking engagements

- California Charter Schools Conference, *presenter*

Community involvement

- Options for Learning, *board member*
- Association of Latino Professionals for America (ALPFA), Los Angeles Chapter, *member*

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Steven Johnson, CPA

CLA (CliftonLarsonAllen LLP)

Principal
Racine, Wisconsin

262-898-6581
steve.johnson@CLAconnect.com



Profile

Steve is a member of the CLA Regulated Industries Team with an industry focus on nonprofit entities. He has been with CLA for 30 years. His experience includes seamless delivery of CLA’s capabilities including assurance, tax, outsourcing, and advisory services. He will work closely with the rest of the engagement team to see that deadlines are met and will be available for questions that may arise.

Technical experience

- Nonprofit organizations, including:
 - Private and charter schools
 - Social service organizations
 - Associations

Education and professional involvement

- Bachelor of business administration in accounting from University of Wisconsin-Eau Claire
- American Institute of Certified Public Accountants
- Wisconsin Institute of Certified Public Accountants
- Certified Public Accountant, Wisconsin and Illinois

Civic organizations

- Racine Community Foundation, Board Member and Treasurer
- Gateway Technical College Foundation, Scholarship and Disbursement Committee, Former Board Member and Treasurer

Continuing professional education

- Adheres to all applicable WICPA, Illinois, PCAOB, and GAS requirements.

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Robert (Bobby) Gauthier, CPA

CLA (CliftonLarsonAllen LLP)



Principal
Baltimore, Maryland

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robert.gauthier@CLAconnect.com

Profile

Bobby has over 13 years of public accounting and consulting experience with education and nonprofit organizations as his industry specializations of choice. Bobby is responsible for the planning and review of financial statement audits as well as single audits performed under Uniform Guidance. In addition, Bobby has provided firmwide trainings on the topics of student aid and COVID-19 related funding relevant to single audits. Bobby's experience also includes Agreed-Upon Procedures related to student enrollment information as required by the Maryland Higher Education Commission.

Technical experience

- Educational Institutions
- Nonprofit entities
- State and local government
- Employee benefit plans
- Collectively bargained plans
- *Government Auditing Standards*
- *Uniform Guidance*
- Provides consulting services to clients with regards to the implementation of accounting pronouncements and internal controls
- Assists with agreed upon procedures involving internal audit outsourcing, compliance engagements and general consulting

Education and professional involvement

- Bachelor's of science in accounting from the University of Maryland, College Park, MD
- Certified Public Accountant in the state of Maryland
- American Institute of Certified Public Accountants
- Maryland Association of Certified Public Accountants
- Virginia Society of Certified Public Accountants

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Victoria Sprague, CPA

CLA (CliftonLarsonAllen LLP)



Director
Glendora, California

626-387-8240
victoria.sprague@CLAconnect.com

Profile

Victoria is a Director with more than eight years of experience in audits and taxation, single audits under Uniform Guidance, and reviews and compilations. She specializes in charter schools, foundations, nonprofit entities, private colleges, and universities. Victoria brings both knowledge and experience to the engagements to which she is assigned to and is a pivotal member of our team.

Technical experience

- Charter schools
- Foundations
- Nonprofit entities
- Private colleges and universities

Education and professional involvement

- Master of Professional Accountancy (MAcc) from Azusa Pacific University, Azusa, California
- Bachelor of Science in Accounting from Azusa Pacific University, Azusa, California
- American Institute of Certified Public Accountants (AICPA)
- California Society of Certified Public Accountants (CalCPA)
- California Charter Schools Conference, participant

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Kenneth (Kenny) Bokow, CPA

CLA (CliftonLarsonAllen LLP)



Director
Baltimore, Maryland

410-308-8104
kenneth.bokow@CLAconnect.com

Profile

Kenneth Bokow has served at CLA since 2013. He is an audit engagement director with a primary focus on serving nonprofit organizations, as well as manufacturing and distribution and other privately held companies.

Technical experience

- Lead auditor of approximately 15 annual audit clients in the nonprofit industry and 20 annual private for-profit company audits.
- Has served numerous foundations, membership and trade associations, private schools, religious organizations, continuing care retirement communities, and other nonprofit and healthcare organizations
- Prepares and reviews financial statements and audit workpapers.
- Guides staff members through audit and tax workpaper preparation and reviews work performed
- Leads communication and correspondence in assisting with and completing financial statement audits for nonprofit clients.
- Has significant experience in accounting standard implementation of key accounting standards, including the nonprofit financial reporting model, revenue recognition of contracts with customers, and leases.
- Works with numerous clients that conduct significant construction and renovation projects.
- Extensive experience in preparation of Federal Tax Form 990, Form 990-T, and state nonprofit tax filings.

Education and professional involvement

- Bachelor of science in accounting and finance from the University of Maryland, College Park, Maryland
- American Institute of Certified Public Accountants
- Certified Public Accountant in the State of Maryland
- Maryland Association of Certified Public Accountants

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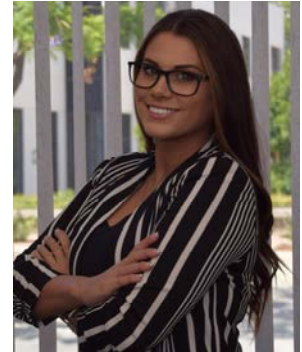
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Renee Bollier, CPA

CLA (CliftonLarsonAllen LLP)



Senior
Glendora, California

626-857-7300
renee.bollier@CLAconnect.com

Profile

Renee is a senior audit associate with over five years of experience in the nonprofit industry where she performs audits of charter schools and nonprofit organizations. Renee serves as an in-charge for audits under federal and state compliance and financial statements under FASB basis of accounting and single audits under Uniform Guidance. She also has experience assessing, observing, and testing the internal control environment, grant compliance, and preparation of the 990 tax return for nonprofit clients.

Technical experience

- Charter schools
- Nonprofit entities
 - Associations
 - Foundations
 - Charitable organization

Education and professional involvement

- Bachelor of Arts in Accounting from University of La Verne, La Verne, California
- American Institute of Certified Public Accountants
- California Society of Certified Public Accountants

Speaking engagements

- August 2022 – CalCPA – From Student to Professional

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B. Quality control procedures and peer review report



In the most recent peer review report, dated November 2022, we received a rating of pass, which is the most positive report a firm can receive. We are proud of this accomplishment and its strong evidence of our commitment to technical excellence and quality service. The full report is provided on the following page.

In addition to an external peer review, we have implemented an intensive internal quality control system to provide reasonable assurance that the firm and our personnel comply with professional standards and applicable legal and regulatory requirements. Our quality control system includes the following:

- A quality control document that dictates the quality control policies of our firm. In many cases, these policies exceed the requirements of standard setters and regulatory bodies. Firm leadership promotes and demonstrates a culture of quality that is pervasive throughout the firm's operations. To monitor our adherence to our policies and procedures, and to foster quality and accuracy in our services, internal inspections are performed annually.
- Quality control standards as prescribed by the AICPA. The engagement principal is involved in the planning, fieldwork, and post-fieldwork review. In addition, an appropriately experienced professional performs a risk-based second review of the engagement prior to issuance of the reports.
- Hiring decisions and professional development programs designed so personnel possess the competence, capabilities, and commitment to ethical principles, including independence, integrity, and objectivity, to perform our services with due professional care.
- An annual internal inspection program to monitor compliance with CLA's quality control policies. Workpapers from a representative sample of engagements are reviewed and improvements to our practices and processes are made, if necessary, based on the results of the internal inspection.
- Strict adherence to the AICPA's rules of professional conduct, which specifically require maintaining the confidentiality of client records and information. Privacy and trust are implicit in the accounting profession, and CLA strives to act in a way that will honor the public trust.
- A requirement that all single audit engagements be reviewed by a designated single audit reviewer, thereby confirming we are in compliance with the standards set forth in the *Uniform Guidance*.



Report on the Firm's System of Quality Control

To the Principals of CliftonLarsonAllen LLP
and the National Peer Review Committee

We have reviewed the system of quality control for the accounting and auditing practice of CliftonLarsonAllen LLP (the "Firm") applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2022. Our peer review was conducted in accordance with the Standards for Performing and Reporting on Peer Reviews established by the Peer Review Board of the American Institute of Certified Public Accountants ("Standards").

A summary of the nature, objectives, scope, limitations of, and the procedures performed in a System Review as described in the Standards, may be found at www.aicpa.org/prsummary. The summary also includes an explanation of how engagements identified as not performed or reported on in conformity with applicable professional standards, if any, are evaluated by a peer reviewer to determine a peer review rating.

Firm's Responsibility

The Firm is responsible for designing and complying with a system of quality control to provide the Firm with reasonable assurance of performing and reporting in conformity with the requirements of applicable professional standards in all material respects. The Firm is also responsible for evaluating actions to promptly remediate engagements deemed as not performed or reported on in conformity with the requirements of applicable professional standards, when appropriate, and for remediating weaknesses in its system of quality control, if any.

Peer Reviewer's Responsibility

Our responsibility is to express an opinion on the design of and compliance with the Firm's system of quality control based on our review.

Required Selections and Considerations

Engagements selected for review included engagements performed under *Government Auditing Standards*, including compliance audits under the Single Audit Act; audits of employee benefit plans; audits performed under FDICIA; and examinations of service organizations (SOC 1[®] and SOC 2[®] engagements).

As a part of our peer review, we considered reviews by regulatory entities as communicated by the Firm, if applicable, in determining the nature and extent of our procedures.

Opinion

In our opinion, the system of quality control for the accounting and auditing practice of CliftonLarsonAllen LLP applicable to engagements not subject to PCAOB permanent inspection in effect for the year ended May 31, 2022, has been suitably designed and complied with to provide the Firm with reasonable assurance of performing and reporting in conformity with applicable professional standards in all material respects. Firms can receive a rating of *pass*, *pass with deficiency(ies)* or *fail*. CliftonLarsonAllen LLP has received a peer review rating of *pass*.

Cherry Bekaert LLP

Cherry Bekaert LLP
Charlotte, North Carolina
November 18, 2022